A Disturbing Trend Repeating Itself? – Strategic Events Driving Changes in the U.S. Nuclear Program into the First and Second Decades of the New Millennium

Late 1990's

- Three Mile Island 1979
- Chernobyl
- Dingell Hearings 1987
- Krell Report 1988
- GAO Reactor shut down 1989
- Rocky Flats Raid 1989
- Tiger Teams

1996 - GAO and IG identification of DOE contract management as “High Risk” area - still rated that way in 2013

Galvin, PFIAB, 120-day report, 90-day Study, Foster Reports, Chiles Report, Wen Ho Lee

Significant security, environmental, and project management problems at LANL and across DOE/NNSA

Clinton Administration

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1997 - NNSA Formation

“Honeymoon” period, NNSA restructuring and public/Congressional distraction from 9/11

9/11

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- Nuclear Incidents
  - Minot-Barksdale and Taiwan

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- Congressional mandate to compete Lab Contracts

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- New START
- Nuclear Security Summit
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